## Widgets - Topline Overview

This report focuses only the Widgets category.
The Thing category ranks 56 in natural accounting for $\$ 12.9 \mathrm{MM}$; up $12 \%$.

Brand Ais the top selling brand accounting for 29.8\% of total category sales. Brand $B$ is the number two selling brand accounting for $21.2 \%$ of total category sales.

| Category Detail |  |
| :--- | ---: |
| Thing Category |  |
|  |  |
| Category Rank | 56 |
| Current Dollars | $\mathbf{\$ 1 2 , 9 2 8 , 9 9 8}$ |
| Prior Dollars | $\mathbf{\$ 1 1 , 5 4 4 , 4 3 9}$ |
| $\$ \%$ CHANGE | $12.0 \%$ |
| Top 10 Brand \$ Share to Total Category | $76.9 \%$ |
| Category \$ Share to Total Market | $0.58 \%$ |
| Current Units | $1,445,127$ |
| Prior Units | $1,304,986$ |
| Unit CHANGE | $10.7 \%$ |
| Top 10 Brand Unit Share to Total Category | $79.9 \%$ |
| Category Unit Share to Total Market | $0.27 \%$ |


| Top 10 Brands |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current Dollars | 5\% Chg | Absolute Dollar Change | Current Units | Unit \% Change | Absolute Unit Change | Avg \% ACV | ACV Pt Chg | \$ Share | \$ Share Change |
| THING CATEGORY |  |  |  | 1,445,127 | 10.7\% | 140,140 | na | na | 100.0\% | na |
| 1 Brand A | \$3,848,953 | 14.2\% | \$478,367 | 469,058 | 14.1\% | 57,962 | 97.8\% | 0.0 | 29.8\% | 0.6\% |
| 2 Brand B | \$2,746,966 | 12.6\% | \$307,117 | 327,883 | 8.7\% | 26,339 | 60.0\% | 0.0 | 21.2\% | 0.1\% |
| 3 Brand F | \$601,388 | 5.4\% | \$30,667 | 49,510 | 1.5\% | 750 | 35.1\% | 2.7 | 4.7\% | (0.3)\% |
| 4 Brand G | \$559,691 | 16.1\% | \$77,421 | 81,970 | 8.2\% | 6,184 | 93.0\% | 0.9 | 4.3\% | 0.2\% |
| 5 Brand E | \$495,619 | 14.8\% | \$63,961 | 60,605 | 17.2\% | 8,913 | 38.1\% | 0.1 | 3.8\% | 0.1\% |
| 6 Brand C | \$449,784 | 25.9\% | \$92,659 | 28,684 | 15.5\% | 3,852 | 86.5\% | 7.4 | 3.5\% | 0.4\% |
| 7 Brand A Organics | \$417,843 | 0.7\% | \$2,993 | 43,425 | 3.0\% | 1,259 | 78.8\% | 0.9 | 3.2\% | (0.4)\% |
| 8 Brand D | \$349,549 | 18.4\% | \$54,392 | 36,924 | 16.4\% | 5,194 | 75.0\% | (2.2) | 2.7\% | 0.1\% |
| 9 Brand J | \$283,772 | 9.9\% | \$25,595 | 36,885 | 9.5\% | 3,211 | 40.1\% | 1.9 | 2.2\% | 0.0\% |
| 10 Brand H | \$191,432 | 10.9\% | \$18,787 | 17,501 | 11.2\% | 1,769 | 12.6\% | (0.6) | 1.5\% | 0.0\% |
| All Others | \$2,984,001 | 8.5\% | \$232,598 | 292,683 | 9.2\% | 24,706 | na | na | 23.1\% | (0.8)\% |

Widgits are the largest sub-category within the category accounting for $\$ 6.5 \mathrm{MM}$; up $10.9 \%$
Subcategory Detail

|  | Current Dollars | \$\% Chg | Absolute Dollar Change | Current Units | Unit \% Change | माइsolute Unit Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| THING CATEGORY | \$12,928,998 | 12.0\% | \$1,384,559 | 1,445,127 | 10.7\% | 140,140 |
| WIDGETS | \$6,551,341 | 10.9\% | \$646,086 | 740,287 | 8.8\% | 60,010 |
| GADGETS | \$4,124,417 | 15.0\% | \$538,538 | 456,865 | 13.9\% | 55,633 |
| BELLS | \$1,583,046 | 9.2\% | \$133,959 | 191,926 | 8.0\% | 14,216 |
| WISTLES | \$670,194 | 10.9\% | \$65,976 | 56,049 | 22.5\% | 10,281 |

Brand Ais the top selling brand accounting for $43.5 \%$ of total subcategory sales. Brand $B$ is the number two selling brand accounting for $27.1 \%$ of total subcategory sales.

| SubCategory Detail |  |
| :--- | :---: |
| Widgets |  |
| Subcategory Ranking | 109 |
| Current Dollars | $\$ 6,551,341$ |
| Year Ago Dollars | $\$ 5,905,255$ |
| \$\% CHANGE | $10.9 \%$ |
| Top 10 Brand \$ Share to Total Subcategory | $96.9 \%$ |
| Subcategory \$ Share to Total Market | $0.3 \%$ |
| Current Units | 740,287 |
| Year Ago Units | 680,277 |
| Unit \% CHANGE | $8.8 \%$ |
| Top 10 Brand Unit Share to Total Subcategory | $97.3 \%$ |
| Subcategory Unit Share to Total Market | $0.1 \%$ |

Top 10 Brands

|  |  | Current Dollars | \$ \% Chg | Absolute Dollar Change | Current Units | Unit \% Chg | $\begin{array}{\|l\|} \hline \text { Absolute } \\ \text { Unit } \\ \text { Change } \\ \hline \end{array}$ | Avg \% ACV | ACV Pt Chg | \$ Share | \$ Share Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| THIN | CATEGORY | \$6,551,341 | 10.9\% | \$646,086 | \$740,287 | 8.8\% | 60,010 | na | na | 100.0\% | na |
| 1 | Brand A | \$2,849,273 | 10.2\% | \$263,634 | 338,527 | 9.9\% | 30,525 | 95.4\% | 0.4 | 43.5\% | (0.3) |
| 2 | Brand B | \$1,772,453 | 11.3\% | \$180,311 | 203,013 | 5.3\% | 10,275 | 49.8\% | 1.4 | 27.1\% | 0.1 |
| 3 | Brand F | \$577,699 | 4.8\% | \$26,200 | 47,366 | 0.7\% | 334 | 34.9\% | 2.7 | 8.8\% | (0.5) |
| 4 | Brand E | \$399,044 | 14.9\% | \$51,808 | 54,318 | 17.7\% | 8,176 | 34.9\% | 0.8 | 6.1\% | 0.2 |
| 5 | Brand A Organics | \$234,441 | (7.1\%) | ( $\$ 18,052$ ) | 26,861 | (3.0\%) | (833) | 50.4\% | (0.5) | 3.6\% | (0.7) |
| 6 | Brand C | \$160,742 | (12.3\%) | ( 522,499 ) | 10,411 | (12.4\%) | $(1,468)$ | 22.2\% | (3.2) | 2.5\% | (0.6) |
| 7 | Brand I | \$141,384 | 8.4\% | \$11,012 | 19,537 | 8.7\% | 1,559 | 12.0\% | 0.2 | 2.2\% | 0.0 |
| 8 | Brand H | \$136,751 | 561.3\% | \$116,071 | 10,846 | 743.5\% | 9,560 | 5.3\% | 2.2 | 2.1\% | 1.7 |
| 9 | Brand L | \$40,920 | 15.0\% | \$5,339 | 3,550 | 6.2\% | 206 | 20.0\% | 2.6 | 0.6\% | 0.0 |
| 10 | Brand K | \$37,506 | 18.2\% | \$5,786 | 3,796 | 16.2\% | 529 | 17.9\% | (2.5) | 0.6\% | 0.0 |
| All Others |  | \$201,128 | 15.2\% | \$26,476 | 22,063 | 5.5\% | 1,146 | na | na | 3.1\% | 0.1 |

The top selling flavors are:

| Scent | Dol Shr | Cum |
| :---: | :---: | :---: |
| LAVENDER | 22.8\% |  |
| PEPPERMINT | 10.4\% |  |
| EUCALYPTUS | 8.4\% |  |
| TEA TREE | 8.2\% |  |
| ROSEMARY | 2.9\% |  |
| PATCHOUL | 2.8\% |  |
| BLEND - OTHER | 2.8\% |  |
| LEMON | 2.5\% | $\bigcirc$ |
| CLOVE | 2.3\% |  |
| ROSE | 2.3\% |  |
| FRANKINCENSE | 2.1\% |  |
| BLEND - CALMING | 2.0\% |  |
| SANDALWOOD | 2.0\% |  |
| GERANIUM | 1.9\% | $\infty$ |
| ORANGE | 1.7\% |  |
| GRAPEFRUIT | 1.6\% | 0 |
| LEMONGRASS | 1.6\% | 0 |
| YLANG YLANG | 1.6\% |  |
| JASMINE | 1.5\% |  |
| BERGAMOT | 1.5\% |  |
| BLEND - MEDICINAL | 1.3\% | ¢ |
| CHAMOMILE | 1.2\% |  |
| VANILLA | 1.0\% | 0 |
| MINT (ALL BUT PEPPERMINT) | 0.9\% | 0 |
| CLARY SAGE | 0.9\% |  |
| OTHER | 0.9\% |  |

There are 54 total flavors tracked. Most of those Flavors take valuable space away from the top selling flavors in the sub category. Only 26 of the available

The top 10 flavors account for $\$ 2.1 \mathrm{MM}$. All but rose are increasing. The top four flavors account for $\$ 1.6 \mathrm{MM}$, almost half of the subcategory total sales.

| Scent | 5\% Chg | Cum |
| :---: | :---: | :---: |
| LAVENDER | 8.8\% |  |
| PEPPERMINT | 13.0\% |  |
| EUCALYPTUS | 8.7\% |  |
| TEA TREE | 0.0\% |  |
| ROSEMARY | 9.1\% | 0 |
| PATCHOUL | 2.3\% |  |
| BLEND - OTHER | 7.3\% | $\bigcirc$ |
| LEMON | 11.5\% | $0^{\circ}$ |
| CLOVE | 5.5\% |  |
| ROSE | -4.4\% |  |
| FRANKINCENSE | 6.6\% |  |
| BLEND - CALMING | 10.2\% |  |
| SANDALWOOD | 1.1\% |  |
| GERANIUM | 5.9\% |  |
| ORANGE | 5.7\% | 0 |
| GRAPEFRUIT | 11.3\% | 0 |
| LEMONGRASS | 13.4\% | 0 |
| YLANG YLANG | -3.2\% |  |
| JASMINE | 9.3\% |  |
| BERGAMOT | -3.6\% |  |
| BLEND - MEDICINAL | 62.6\% |  |
| CHAMOMILE | -6.9\% | 0 |
| VANILLA | -2.6\% | $\bigcirc$ |
| MINT (ALL BUT PEPPERMINT) | 6.4\% | 0 |
| CLARY SAGE | -0.1\% |  |
| OTHER | 41.6\% |  |

The top four Brand A Flavors are the same as TTL US. They account for $49.5 \%$ of total sales.

| Total US - Natural Channel |  |  |  |
| :--- | ---: | ---: | ---: |
| BRANDA | Dollars | Dol sir | $\$ \%$ Chg |
| LAVENDER | $\$ 352,705$ | $24.8 \%$ | $12.7 \%$ |
| PEPPERMINT | $\$ 145,824$ | $10.3 \%$ | $16.9 \%$ |
| EUCALYPTUS | $\$ 112,109$ | $7.9 \%$ | $10.9 \%$ |
| TEA TREE | $\$ 94,976$ | $6.7 \%$ | $4.4 \%$ |
| ROSEMARY | $\$ 41,772$ | $2.9 \%$ | $13.9 \%$ |
| PATCHOULI | $\$ 39,131$ | $2.8 \%$ | $1.7 \%$ |
| FRANKINCENSE | $\$ 36,775$ | $2.6 \%$ | $1.0 \%$ |
| GERANIUM | $\$ 36,688$ | $2.6 \%$ | $10.8 \%$ |
| LEMON | $\$ 36,635$ | $2.6 \%$ | $24.9 \% 6$ |
| BLEND - CALMING | $\$ 34,617$ | $2.4 \%$ | $(5.4 \%)$ |
| ROSE | $\$ 32,009$ | $2.3 \%$ | $(8.9 \%)$ |
| LEMONGRASS | $\$ 31,977$ | $2.3 \%$ | $11.4 \% 6$ |
| SANDALWOOD | $\$ 31,494$ | $2.2 \%$ | $(9.6 \%)$ |
| YLANG YLANG | $\$ 28,831$ | $2.0 \%$ | $4.7 \%$ |
| CLOVE | $\$ 26,250$ | $1.8 \%$ | $2.1 \%$ |
| GRAPEFRUIT | $\$ 25,743$ | $1.8 \%$ | $12.1 \%$ |
| ORANGE | $\$ 24,830$ | $1.7 \%$ | $6.8 \%$ |
| BERGAMOT | $\$ 24,439$ | $1.7 \%$ | $1.2 \%$ |
| BLEND- OTHER | $\$ 22,131$ | $1.6 \%$ | $5.5 \%$ |
| CHAMOMILE | $\$ 18,967$ | $1.3 \%$ | $10.2 \%$ |
| JASMINE | $\$ 17,685$ | $1.2 \%$ | $(7.6 \%)$ |
| CLARY SAGE | $\$ 15,748$ | $1.1 \%$ | $3.9 \%$ |
| VANILLA | $\$ 15,541$ | $1.1 \%$ | $(8.6 \%)$ |
| CIRONELLA | $\$ 15,438$ | $1.1 \%$ | $1.1 \%$ |
| PINE (SPRUCE - FIR | $\$ 14,436$ | $1.0 \%$ | $1.1 \%$ | flavors are represented above. The top selling flavors in TTL US should be in distribution in all accounts. Section size should be the criteria in deciding how many flavors should be in distribution: the smallest store sections would not have as many flavors as larger store sections.


| Ounces | Dollars | \$ \% Chg |
| :--- | ---: | ---: |
| 0.5 | $\$ 1,277,122$ | $4.8 \%$ |
| 1.0 | $\$ 718,697$ | $9.1 \%$ |
| 2.0 | $\$ 259,004$ | $2.5 \%$ |
| 0.2 | $\$ 239,883$ | $23.6 \%$ |
| 4.0 | $\$ 216,165$ | $17.3 \%$ |
| 0.3 | $\$ 149,923$ | $(1.1 \%)$ |
| 0.3 | $\$ 134,686$ | $(26.9 \%)$ |
| 0.1 | $\$ 41,576$ | $(3.5 \%)$ |
| 0.3 | $\$ 38,032$ | na |
| 0.5 | $\$ 26,157$ | $(10.0 \%)$ |
| 15.0 | $\$ 19,229$ | $2.3 \%$ |
| 0.0 | $\$ 18,470$ | $1.0 \%$ |
| 16.0 | $\$ 13,747$ | $29.9 \%$ |
| 10.0 | $\$ 7,146$ | $24.9 \%$ |
| 0.3 | $\$ 4,782$ | $2073.8 \%$ |
| 1.8 | $\$ 4,027$ | $1.3 \%$ |
| 6.0 | $\$ 2,858$ | $237.8 \%$ |
| 0.6 | $\$ 2,428$ | $(1.0 \%)$ |
| 0.3 | $\$ 2,258$ | $119.3 \%$ |
| 12.0 | $\$ 1,816$ | $9.1 \%$ |
| 0.1 | $\$ 1,218$ | $101.7 \%$ |
|  |  |  |

.5 and 1 ounce total regular sales account for $\$ 2 \mathrm{MM}$ in sales.
While I do not fully understand the need for so many different size offerings, it is apparent that many of those additional sizes are diluting sales and could potentially be taking sales away from the top selling offerings. For example, there are 16 size choices in Regular alone. This only serves to confuse consumers and dilute brand equity. Furthermore, this makes effectively promoting the category almost impossible, especially since consumers don't think in terms of promoted price per ounce.

There might be an opportunity for Brand A to take a leadership role here. This may in turn improve your credibility as a strong advocate for the category in the retailer community and your consumers.

| 24 wks | Current Dollars | Dol Shr | \$ \% Chg |
| :---: | ---: | ---: | ---: |
| Total Brand A .50 | $\$ 4,829,174$ | $78.7 \%$ | $8.2 \%$ |
| Total Brand A 2.0 | $\$ 799,389$ | $13.0 \%$ | $24.6 \%$ |
| Total Brand A .33 | $\$ 497,067$ | $8.1 \%$ | $-7.3 \%$ |
| Total Brand A 1.0 | $\$ 7,229$ | $0.1 \%$ | $-47.3 \%$ |
| Total Brand A 1.66 | $\$ 681$ | $0.0 \%$ | $-76.1 \%$ |


| Size - |
| :---: | ---: | ---: |
| Regular | | Current |
| :---: |
| Dollars |$\quad$| \$ \% Chg |
| :--- |


| Total Size 24 wks | Current Dollars | Dollar Share | \$ \% Chg |
| :---: | :---: | :---: | :---: |
| 0.5 | \$5,172,022 | 39.7\% | 7.6\% |
| 1 | \$2,944,630 | 22.6\% | 17.2\% |
| 2 | \$1,044,541 | 8.0\% | 16.3\% |
| 0.17 | \$928,536 | 7.1\% | 40.1\% |
| 4 | \$888,938 | 6.8\% | 16.9\% |
| 0.33 | \$770,306 | 5.9\% | (1.8\%) |
| 0.34 | \$650,633 | 5.0\% | (7.6\%) |
| 0.07 | \$169,694 | 1.3\% | 34.9\% |
| 0.51 | \$119,878 | 0.9\% | 10.7\% |
| 0.03 | \$82,770 | 0.6\% | 0.7\% |
| 15 | \$76,963 | 0.6\% | 23.3\% |
| 16 | \$68,441 | 0.5\% | 25.5\% |
| 10 | \$22,827 | 0.2\% | (38.6\%) |
| 1.8 | \$17,486 | 0.1\% | 20.2\% |
| 0.25 | \$13,440 | 0.1\% | na |
| 0.64 | \$11,386 | 0.1\% | (11.2\%) |
| 0.27 | \$8,815 | 0.1\% | 1142.6\% |
| 0.3 | \$7,418 | 0.1\% | 63.2\% |
| 12 | \$6,564 | 0.1\% | 22.1\% |
| 0.45 | \$5,860 | 0.0\% | 715.7\% |
| 1.03 | \$5,435 | 0.0\% | 28.7\% |
| 6 | \$5,285 | 0.0\% | 26.5\% |
| 0.08 | \$4,348 | 0.0\% | 8519.4\% |
| 1.7 | \$2,463 | 0.0\% | (32.6\%) |
| 5 | \$2,007 | 0.0\% | (16.6\%) |
| 0.1 | \$1,742 | 0.0\% | 26.0\% |
| 3 | \$1,405 | 0.0\% | (17.8\%) |
| 0.13 | \$892 | 0.0\% | (68.5\%) |
| 0.14 | \$870 | 0.0\% | (33.7\%) |
| 128 | \$689 | 0.0\% | na |
| 1.66 | \$681 | 0.0\% | (76.1\%) |
| 0 | \$599 | 0.0\% | (72.5\%) |
| 6.8 | \$374 | 0.0\% | (20.1\%) |
| 0.16 | \$373 | 0.0\% | (74.8\%) |
| 0.2 | \$352 | 0.0\% | (12.8\%) |
| 0.12 | \$59 | 0.0\% | (95.5\%) |

Flavor performance comparison:

|  | Current <br> Dollars | Dollar <br> Share | \$ \% Chg |
| :--- | ---: | ---: | ---: |
| TOTAL .50 | $\$ 5,172,022$ | $39.7 \%$ | $7.6 \%$ |
| TOTAL 1.00 | $\$ 2,944,630$ | $22.6 \%$ | $17.2 \%$ |
| TOTAL 2.00 | $\$ 1,044,541$ | $8.0 \%$ | $16.3 \%$ |
| TOTAL 4 | $\$ 888,938$ | $6.8 \%$ | $16.9 \%$ |
| TOTAL .33 | $\$ 770,306$ | $5.9 \%$ | $(1.8 \%)$ |
| TOTAL 1.66 | $\$ 681$ | $0.0 \%$ | $(76.1 \%)$ |

.5 ounce is growing the fastest. 1 ounce has strong sustained growth in the category but the growth does not come from Brand $A$. This is not a strong opportunity area for Brand A.

Large count packs grow most categories. There are a lot of promotional and pricing opportunities with large count packs. Most consumers perceive these offerings as having the greatest value.

2 ounce Brand A is growing faster than the category but, there are few other players in this size segment. There might be an opportunity to take a leadership role in this size segment thus creating a competitive advantage and capturing new loyal customers.

The bottom line is that this is a very confusing category that is hard to shop. Retail space is limited, a strong campaign built around increased turns, a steam lined category, better promotional opportunities, a common - easy to understand price point, and better shelf management will grow sales a true win-win scenario.

|  | Totall US |  |  | Reglon 1 |  |  | Regton 2 |  |  | Reglon 3 |  |  | Reglon 4 |  |  | Reglon 5 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current 12 Weeks | Ramk | Dol <br> Shr | $\begin{aligned} & \text { \$ \% } \\ & \text { Chg } \end{aligned}$ | Dol <br> Shr | Dol shr Rgn | $\begin{aligned} & \text { \$ \% } \\ & \text { Chg } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Dol } \\ & \text { Shr } \end{aligned}$ | Dol shr Rgn | $\begin{aligned} & \text { \$ \% } \\ & \text { Chg } \\ & \hline \end{aligned}$ | Dol <br> Shr | Dol shr Rgn | $\begin{aligned} & \$ \% \\ & \text { Chg } \\ & \hline \end{aligned}$ | Dol <br> Shr | Dol shr Rgn | $\begin{aligned} & \$ \% \\ & \text { Chg } \\ & \hline \end{aligned}$ | Dol <br> Shr | Dol shr Rgn | $\begin{aligned} & \text { \$ \% } \\ & \text { Chg } \\ & \hline \end{aligned}$ |
| Oval Chips |  |  | 6.6\% |  | 3.3\% | 4.2\% |  | 16.4\% | 8.5\% |  | 13.8\% | 7.9\% |  | 21.9\% | 3.5\% |  | 5.3\% | (2.0\%) |
| Regular | 1 | 22.8\% | 8.8\% | 24.3\% | 3.5\% | 2.5\% | 23.4\% | 16.8\% | 12.7\% | 22.2\% | 13.4\% | 11.1\% | 21.2\% | 20.3\% | (0.2\%) | 22.9\% | 5.3\% | (2.2\%) |
| Ripple | 2 | 10.4\% | 13.0\% | 9.9\% | 3.1\% | 30.8\% | 11.3\% | 17.8\% | 24.0\% | 9.5\% | 12.7\% | 14.9\% | 10.3\% | 21.8\% | 2.1\% | 7.4\% | 3.7\% | 17.0\% |
| Sour Cream | 3 | 8.4\% | 8.7\% | 7.0\% | 2.7\% | 17.0\% | 9.2\% | 17.8\% | 16.8\% | 6.0\% | 9.9\% | 3.4\% | 9.4\% | 24.3\% | 6.8\% | 7.5\% | 4.7\% | (5.1\%) |
| BBQ | 4 | 8.2\% | 0.0\% | 9.0\% | 3.6\% | 1.1\% | 9.5\% | 19.0\% | 10.0\% | 8.9\% | 15.1\% | 1.3\% | 9.2\% | 24.4\% | (7.0\%) | 6.6\% | 4.3\% | (3.6\%) |
| Salt \& Vinegar | 5 | 2.9\% | 9.1\% | 3.4\% | 3.8\% | 24.4\% | 3.2\% | 18.1\% | 16.6\% | 2.1\% | 9.9\% | (5.0\%) | 2.9\% | 21.6\% | 11.0\% | 2.3\% | 4.2\% | (7.9\%) |
| Cheddar | 6 | 2.8\% | 2.3\% | 4.4\% | 5.1\% | 22.6\% | 3.1\% | 17.8\% | 6.3\% | 2.9\% | 14.4\% | (4.5\%) | 2.8\% | 21.6\% | 9.7\% | 2.5\% | 4.7\% | (5.7\%) |
| Pepper | 7 | 2.8\% | 7.3\% | 1.5\% | 1.8\% | (23.6\%) | 2.4\% | 14.2\% | 15.7\% | 5.0\% | 24.8\% | 19.9\% | 2.3\% | 17.7\% | (0.5\%) | 3.8\% | 7.1\% | 12.8\% |
| Lime | 8 | 2.5\% | 11.5\% | 2.1\% | 2.7\% | (7.4\%) | 2.7\% | 17.5\% | 25.1\% | 2.4\% | 13.0\% | 0.3\% | 3.1\% | 26.9\% | 10.1\% | 2.3\% | 4.9\% | 13.4\% |
| Honey | 9 | 2.3\% | 5.5\% | 2.5\% | 3.6\% | 32.4\% | 2.3\% | 16.6\% | 2.6\% | 2.4\% | 14.6\% | 23.1\% | 2.5\% | 24.2\% | 0.9\% | 2.3\% | 5.3\% | 1.2\% |
| Pretzel | 10 | 2.3\% | (4.4\%) | 3.5\% | 5.1\% | (8.7\%) | 1.4\% | 10.1\% | 1.5\% | 2.0\% | 12.3\% | (1.4\%) | 1.9\% | 18.6\% | (8.5\%) | 3.0\% | 7.0\% | (8.1\%) |
| Onion | 11 | 2.1\% | 6.6\% | 1.7\% | 2.7\% | 26.2\% | 2.1\% | 15.9\% | (8.4\%) | 1.7\% | 11.0\% | (11.4\%) | 2.4\% | 24.3\% | 20.7\% | 2.3\% | 5.7\% | (8.4\%) |
| Sweet Potato | 12 | 2.0\% | 10.2\% | 1.5\% | 2.3\% | 7.9\% | 1.8\% | 14.7\% | (1.5\%) | 2.8\% | 18.7\% | (5.6\%) | 1.9\% | 20.0\% | 12.5\% | 1.8\% | 4.7\% | (13.8\%) |
| White Cheddar | 13 | 2.0\% | 1.1\% | 1.6\% | 2.7\% | (5.1\%) | 1.3\% | 10.7\% | (25.3\%) | 1.8\% | 12.8\% | (13.6\%) | 2.1\% | 22.8\% | 10.4\% | 3.5\% | 9.3\% | 2.1\% |
| Kettle | 14 | 1.9\% | 5.9\% | 2.3\% | 3.9\% | (14.3\%) | 2.0\% | 17.2\% | 5.2\% | 2.0\% | 14.5\% | 27.0\% | 1.7\% | 19.6\% | 5.1\% | 1.5\% | 4.0\% | (7.4\%) |
| Pepper | 15 | 1.7\% | 5.7\% | 1.7\% | 3.2\% | 10.7\% | 1.7\% | 16.2\% | 11.3\% | 1.5\% | 12.1\% | (14.6\%) | 2.2\% | 27.5\% | 17.6\% | 1.7\% | 5.1\% | (7.2\%) |
| Popcorn | 16 | 1.6\% | 11.3\% | 1.5\% | 3.1\% | (12.4\%) | 1.6\% | 16.0\% | 15.5\% | 1.6\% | 13.4\% | (6.9\%) | 1.9\% | 25.0\% | 15.2\% | 1.8\% | 5.8\% | 9.8\% |
| Multigrain | 17 | 1.6\% | 13.4\% | 1.7\% | 3.5\% | 11.7\% | 2.2\% | 22.4\% | 28.6\% | 1.6\% | 13.5\% | 5.4\% | 1.2\% | 16.6\% | 10.4\% | 1.7\% | 5.5\% | 1.8\% |
| Garlic | 18 | 1.6\% | (3.2\%) | 1.9\% | 4.0\% | (21.1\%) | 1.6\% | 16.8\% | 1.9\% | 1.4\% | 11.8\% | (24.8\%) | 1.5\% | 20.8\% | 18.5\% | 1.9\% | 6.2\% | (20.5\%) |
| Parmesan | 19 | 1.5\% | 9.3\% | 1.7\% | 3.7\% | 33.6\% | 0.9\% | 9.6\% | (3.3\%) | 1.2\% | 11.3\% | (9.8\%) | 1.4\% | 20.0\% | 1.4\% | 2.5\% | 8.9\% | 7.3\% |
| Almond | 20 | 1.5\% | (3.6\%) | 2.2\% | 5.0\% | 46.4\% | 1.5\% | 16.4\% | (9.0\%) | 1.5\% | 14.4\% | (5.7\%) | 1.4\% | 21.3\% | 11.2\% | 1.5\% | 5.6\% | (12.4\%) |
| Low Salt | 21 | 1.3\% | 62.6\% | 0.3\% | 0.7\% | (17.4\%) | 0.4\% | 5.6\% | (25.1\%) | 4.7\% | 51.0\% | 168.2\% | 1.1\% | 18.8\% | 23.8\% | 0.9\% | 3.8\% | 54.4\% |
| Apple | 22 | 1.2\% | (6.9\%) | 0.7\% | 2.1\% | (15.4\%) | 1.2\% | 16.3\% | (1.2\%) | 1.1\% | 12.7\% | 9.0\% | 1.1\% | 20.8\% | (4.3\%) | 1.6\% | 6.9\% | (12.1\%) |
| Jalepeno | 23 | 1.0\% | (2.6\%) | 0.9\% | 3.2\% | 6.0\% | 0.7\% | 11.5\% | (5.9\%) | 0.7\% | 9.6\% | (3.1\%) | 0.9\% | 21.7\% | (15.1\%) | 1.8\% | 10.1\% | 0.6\% |
| Blue Cheese (ALL BUT Ripple) | 24 | 0.9\% | 6.4\% | 0.9\% | 3.2\% | (11.6\%) | 1.1\% | 18.2\% | (0.8\%) | 0.9\% | 13.5\% | 12.3\% | 1.1\% | 24.9\% | 9.2\% | 0.9\% | 5.2\% | 16.5\% |
| Cinnamon | 25 | 0.9\% | (0.1\%) | 1.1\% | 3.8\% | 7.0\% | 0.9\% | 15.5\% | 3.4\% | 0.9\% | 13.7\% | 2.2\% | 0.9\% | 21.2\% | 1.1\% | 0.8\% | 4.6\% | (28.0\%) |
| OTHER | 26 | 0.9\% | 41.6\% | 0.2\% | 0.6\% | (31.5\%) | 0.4\% | 7.4\% | 11.0\% | 1.3\% | 19.5\% | 90.7\% | 0.5\% | 12.0\% | (25.5\%) | 1.3\% | 7.5\% | (1.0\%) |

Region 1 has the largest share of Widgits .

| Dollar Share of Region |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Region 1 | Region 2 | Region 3 | Region 4 | Region 5 | Region 6 | Region 7 | Region 8 |
| $21.9 \%$ | $18.8 \%$ | $16.8 \%$ | $16.4 \%$ | $13.8 \%$ | $5.3 \%$ | $3.7 \%$ | $3.3 \%$ |

Retailer view: top-selling flavors:

|  | Retailer A |  |  | Retailer B |  |  | Retailer C |  |  | Retailer D |  |  | Retailer E |  |  | Retailer F |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current 12 Weeks | Current Dollars | Dol Shr | $\begin{aligned} & \text { \$\% } \\ & \text { Chg } \end{aligned}$ | Current Dollars | Dol Shr | $\begin{aligned} & \text { S\% } \\ & \text { Che } \end{aligned}$ | Current Dollars | Dol Shr | $\begin{aligned} & \mathbf{\$ \%} \\ & \mathrm{Chg} \end{aligned}$ | Current Dollars | Dol Shr | $\begin{gathered} 8 \% \\ \text { Chg } \end{gathered}$ | Current Dollars | Dol Shr | $\begin{aligned} & \mathbf{8 \%} \\ & \mathrm{Chg} \end{aligned}$ | Current Dollars | Dol Shr | $\begin{aligned} & \text { S\% } \\ & \hline \end{aligned}$ |
| WIDGETS | \$112,707 |  | 15.9\% | \$58,946 |  | 7.8\% | \$96,669 |  | 44.7\% | \$170,262 |  | 4.0\% | \$384,635 |  | (0.7\%) | \$204,374 |  | 7.6\% |
| LAVENDER | \$28,991 | 25.7\% | 20.0\% | \$11,970 | 20.3\% | 6.8\% | \$22,227 | 23.0\% | 42.4\% | \$34,695 | 20.4\% | (2.9\%) | 589,343 | 23.2\% | 0.8\% | 549,069 | 24.0\% | 15.2\% |
| PEPPERMINT | \$12,062 | 10.7\% | 16.5\% | \$6,789 | 11.5\% | 6.6\% | \$9,893 | 10.2\% | 50.6\% | \$17,465 | 10.3\% | 2.8\% | \$35,062 | 9.1\% | 4.4\% | \$21,546 | 10.5\% | 20.1\% |
| EUCALYPIUS | \$13,197 | 11.7\% | 16.1\% | \$5,120 | 8.7\% | 6.5\% | \$10,199 | 10.6\% | 51.7\% | \$15,928 | 9.4\% | 2.8\% | \$26,400 | 6.9\% | (0.5\%) | 517,946 | 8.8\% | 7.9\% |
| TEA TREE | \$10,376 | 9.2\% | 1.1\% | \$5,437 | 9.2\% | (13.2\%) | 39,021 | 9.3\% | 37.0\% | \$15,197 | 8.9\% | (7.9\%) | \$35,004 | 9.1\% | (3.2\%) | \$13,825 | 6.8\% | (1.0\%) |
| ROSEMARY | \$3,706 | 3.3\% | 12.1\% | \$2,315 | 3.9\% | 6.6\% | \$2,893 | 3.0\% | 53.3\% | 54,767 | 2.8\% | 20.6\% | 59,933 | 2.6\% | (5.6\%) | 56,307 | 3.1\% | 19.8\% |
| PATCHOUL | \$2,293 | 2.0\% | (1.8\%) | \$2,564 | 4.3\% | (1.3\%) | \$3,345 | 3.5\% | 45.7\% | \$3,712 | 2.2\% | 12.2\% | \$11,149 | 2.9\% | (5.3\%) | \$5,054 | 2.5\% | 4.6\% |
| BLEND - OTHER | \$849 | 0.8\% | (16.9\%) | \$530 | 0.9\% | 2.6\% | \$235 | 0.2\% | 9.0\% | \$5,212 | 3.1\% | 8.5\% | \$14,077 | 3.7\% | 6.5\% | \$5,635 | 2.8\% | (1.9\%) |
| LEMON | \$2,724 | 2.4\% | 24.0\% | \$1,616 | 2.7\% | 29.7\% | \$2,802 | 2.9\% | 56.9\% | \$5,605 | 3.3\% | 7.0\% | 59,275 | 2.4\% | 6.6\% | 54,308 | 2.1\% | 11.2\% |
| CLOVE | \$2,651 | 2.4\% | (0.4\%) | \$1,558 | 2.6\% | 23.9\% | \$2,342 | 2.4\% | 28.5\% | 54,481 | 2.6\% | 4.8\% | 58,862 | 2.3\% | 2.1\% | \$3,858 | 1.9\% | 2.1\% |
| ROSE | \$2,650 | 2.4\% | 63.0\% | \$845 | 1.4\% | (5.1\%) | \$2,008 | 2.1\% | 25.9\% | \$3,206 | 1.9\% | (3.9\%) | 59,086 | 2.4\% | (15.6\%) | 56,244 | 3.1\% | 1.8\% |
| FRANKINCENSE | \$2,078 | 1.8\% | 32.3\% | \$1,068 | 1.8\% | 28.2\% | \$2,081 | 2.2\% | 53.8\% | 54,039 | 2.4\% | 27.7\% | \$6,766 | 1.8\% | (13.9\%) | \$5,202 | 2.5\% | 37.8\% |
| BLEND-CALMING | \$2,966 | 2.6\% | 36.5\% | \$899 | 1.5\% | (3.0\%) | \$841 | 0.9\% | (7.6\%) | \$3,971 | 2.3\% | 39.5\% | \$7,535 | 2.0\% | (6.9\%) | \$4,897 | 2.4\% | 17.0\% |
| SANDALWOOD | \$2,079 | 1.8\% | 26.0\% | \$1,074 | 1.8\% | 82.8\% | \$1,720 | 1.8\% | 45.8\% | \$3,658 | 2.1\% | 12.1\% | 58,289 | 2.2\% | (14.9\%) | 54,256 | 2.1\% | 0.4\% |
| GERANIUM | \$1,549 | 1.4\% | (11.6\%) | \$1,129 | 1.9\% | 61.7\% | \$1,834 | 1.9\% | 42.5\% | \$2,927 | 1.7\% | 6.3\% | \$7,833 | 2.0\% | 0.8\% | \$2,779 | 1.49 | (6.9\%) |
| ORANGE | \$2,628 | 2.3\% | 48.3\% | \$1,282 | 2.2\% | 14.9\% | \$2,416 | 2.5\% | 54.8\% | \$3,623 | 2.1\% | 18.0\% | \$6,214 | 1.6\% | (6.8\%) | \$2,919 | 1.4\% | (3.0\%) |
| GRAPEFRUUT | \$1,713 | 1.5\% | 14.9\% | 5909 | 1.5\% | 18.8\% | \$2,386 | 2.5\% | 54.0\% | \$2,870 | 1.7\% | 14.6\% | \$6,355 | 1.7\% | 2.6\% | \$3,122 | 1.5\% | 25.8\% |
| LEMONGRASS | \$1,458 | 1.3\% | 1.0\% | \$504 | 0.9\% | (15.8\%) | \$1,152 | 1.2\% | 36.7\% | \$2,105 | 1.2\% | 25.2\% | \$6,106 | 1.6\% | 2.0\% | \$3,524 | 1.7\% | 19.1\% |
| YLANG YLANG | \$1,518 | 1.3\% | (1.9\%) | \$867 | 1.5\% | 3.4\% | \$1,774 | 1.8\% | 95.5\% | \$2,388 | 1.4\% | 13.1\% | 56,278 | 1.6\% | (18.6\%) | \$3,258 | 1.6\% | (15.1\%) |
| JASMINE | \$1,736 | 1.5\% | 43.9\% | \$529 | 0.9\% | 72.9\% | \$1,428 | 1.5\% | 35.0\% | \$2,310 | 1.4\% | 11.9\% | \$6,227 | 1.6\% | (4.2\%) | \$3,327 | 1.6\% | (11.0\%) |
| BERGAMOT | \$1,469 | 1.3\% | 4.5\% | \$656 | 1.1\% | (16.3\%) | \$1,706 | 1.8\% | 56.9\% | \$2,302 | 1.4\% | 11.8\% | \$6,237 | 1.6\% | (5.2\%) | \$2,507 | 1.2\% | (15.9\%) |
| BLEND - MEDICINAL | \$186 | 0.2\% | 65.9\% | \$324 | 0.5\% | (33.1\%) | \$123 | 0.1\% | 53.7\% | \$2,515 | 1.5\% | 29.9\% | 58,283 | 2.2\% | 123.7\% | \$2,662 | 1.3\% | 20.7\% |
| CHAMOMILE | \$1,384 | 1.2\% | 28.6\% | \$491 | 0.8\% | (15.5\%) | \$1,100 | 1.1\% | 31.1\% | \$2,084 | 1.2\% | (2.8\%) | 54,514 | 1.2\% | (5.0\%) | \$2,443 | 1.2\% | (22.7\%) |
| VANILLA | \$1,770 | 1.6\% | 68.9\% | \$445 | 0.8\% | 58.8\% | \$380 | 0.4\% | (39.19) | \$2,171 | 1.3\% | 0.9\% | \$3,500 | 0.9\% | (2.8\%) | \$1,841 | 0.9\% | (24.9\%) |
| MINT (ALL BUT PEPPERMINT) | \$798 | 0.7\% | 14.6\% | \$665 | 1.1\% | 10.0\% | 5998 | 1.0\% | 82.8\% | \$1,932 | 1.1\% | 12.2\% | \$3,542 | 0.9\% | 5.8\% | \$1,777 | 0.9\% | (18.5\%) |
| CLARY SAGE | \$946 | 0.8\% | 20.0\% | \$384 | 0.7\% | (17.8\%) | \$1,410 | 1.5\% | 88.4\% | \$1,181 | 0.7\% | (18.8\%) | \$3,574 | 0.9\% | (18.0\%) | \$1,945 | 1.0\% | (3.7\%) |
| OTHER | \$167 | 0.1\% | (31. | \$452 | 0.8\% | (17.0\%) | \$618 | 0.6\% | 43.8\% | 5705 | 0.4\% | (30.3\%) | \$3,852 | 1.0\% | 28.7\% | \$3,942 | 1.9\% | 129.7\% |


| Top 10 Items |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | UPC | Current Dollars | \$ \% Chg | $\begin{array}{\|c} \hline \text { Absolute } \\ \text { Dollar } \\ \text { Change } \\ \hline \end{array}$ | Current Units | Unit \% Chg | Absolute Unit Change | Avg \% ACV | ACV Pt Chg |
| THIN | G CATEGORY |  | \$6,551,341 | 10.9\% | \$646,086 | \$740,287 | 8.8\% | 60,010 | na | na |
| 1 | Brand A. 5 OZ | 00-00000-00000 | 473,246 | 11.5\% | \$48,948 | 55,846 | 15.9\% | 7,670 | 91.0\% | (0.2) |
| 2 | Brand B 1 Oz | 00-00000-00000 | 232,504 | 42.0\% | \$68,713 | 28,158 | 26.2\% | 5,838 | 45.6\% | 2.2 |
| 3 | Brand A 2 Oz | 00-00000-00000 | 190,138 | 38.5\% | \$52,834 | 7,210 | 45.6\% | 2,257 | 46.4\% | 7.2 |
| 4 | Brand A . 5 OZ | 00-00000-00000 | 182,778 | 15.8\% | \$24,972 | 26,216 | 16.7\% | 3,757 | 85.2\% | 0.1 |
| 5 | Brand A.5 OZ | 00-00000-00000 | 160,775 | 7.1\% | \$10,711 | 34,158 | (1.5\%) | (504) | 88.6\% | (0.5) |
| 6 | Brand B4 Oz | 00-00000-00000 | 130,648 | 25.9\% | \$26,911 | 5,257 | 10.9\% | 516 | 35.5\% | 1.6 |
| 7 | Brand B4 Oz | 00-00000-00000 | 130,605 | 17.6\% | \$19,572 | 12,847 | 0.8\% | 106 | 39.6\% | (0.3) |
| 8 | Brand A.5 OZ | 00-00000-00000 | 121,835 | 5.4\% | \$6,205 | 17,003 | 5.6\% | 897 | 79.6\% | 0.6 |
| 9 | Brand B 1 Oz | 00-00000-00000 | 108,204 | 37.3\% | \$29,392 | 18,049 | 25.5\% | 3,670 | 43.3\% | 2.0 |
| 10 | Brand B 10z | 00-00000-00000 | 107,691 | 30.4\% | \$25,109 | 13,994 | 22.8\% | 2,599 | 43.1\% | 2.1 |

Brand A:

| Category | SubCategory | Brand | Current 4 Weeks <br> Current <br> Dollars \$ \% Chg |  | Current 12 Weeks <br> Current <br> Dollars \$\% Chg |  | Current 24 Weeks <br> Current <br> Dollars \$\% Chg |  | Current 52 Weeks <br> Current <br> Dollars \$\% Chg |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |
| Total US . |  |  |  |  |  |  |  |  |  |  |
| THINGS | WIDGETS | BRAND A | \$1,059,289 | 8.6\% | \$3,219,811 | 8.1\% | \$6,551,341 | 10.9\% | \$14,029,898 | 11.6\% |
|  |  | BRAND A | \$484,980 | 8.6\% | \$1,407,784 | 5.1\% | \$2,849,273 | 10.2\% | \$6,088,279 | 10.0\% |
|  |  | BRAND A ORGANICS | \$22,470 | (44.7\%) | \$103,204 | (19.3\%) | \$234,441 | (7.1\%) | \$536,432 | (6.1\%) |
|  |  | BRAND A NATURAL | \$239 | (64.7\%) | \$650 | (70.5\%) | \$1,205 | (67.9\%) | \$3,395 | (51.4\%) |

Brand $A$ is a strong brand with tremendous potential.
My first recommendation would be to consider the above recommendation regarding the $20 z$ size segment.

Distribution is very inconsistent in the natural retailer community. Consistency will help drive sales by insuring that the top selling SKU's are available at every retailer store. The biggest frustration for any consumer is to not find their favorite item when they shop. The best way to address this is to first insure that every store has the top selling items. Incremental items should be available when shelf space permits. Below you can see how inconsistent your distribution is in the natural channel - for the top 50 items.

| Current 12 Weeks | Totill Us |  | Matila ${ }^{\text {a }}$ |  |  |  | Mresaller |  |  |  | Mixtanler $C$ |  |  |  | Mrutalier (1) |  |  |  | Erabiluer E |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Rank | Dol Shr | Shr US | Rank | count | Dol Shr | Shr US | Rank | count | Dol Shr | Shr US | Rank | count | Dol Shr | Shr US | Rank | count | Dol Shr | Shr US | Rank | count | Dol Shr |
| Toral ersma |  |  | 5.9\%\| |  | 6.2 |  | 14.5\% |  | 928 |  | 6.85\% |  | 33 |  | 9.3\% |  | 80 |  | 2.8\%/ |  | 38 |  |
| Brand A |  | 95.1\% | 5.7\% |  | 42 | 100.0\% | 18.7\% |  | 126 | 100.0\% | 4.7\% |  | 33 | 100.0\% | 9.3\% |  | 40 | 100.0\% | 9.3\% |  | 36 | 100.0\% |
| Brand A Misc |  | 0.0\% | 3.3\% |  | 2 | 4.8\% | 0.0\% |  |  |  | 7.8\% |  | 3 | 9.1\% | 2.6\% |  | 10 | 25.0\% | 0.0\% |  |  |  |
| Brand A ORGANICS |  | 4.8\% | 9.9\%\% |  | 33 | 78.6\% | 19.9\% |  | 52 | 41.3\% | 2.8\% |  | 17 | 51.5\% | $0.1 \%$ |  | 4 | 10.0\% | 8.4\% |  | 27 | $75.0 \%$ |
| Brand A Regular 50Z 00-00000-91123 | 1 | 15.6\% | 5.3\% | 1 | 38 | 90.5\% | 115.2\% | 1 | 114 | 90.5\% | 6.8\% | 1 | 33 | 100.0\% | 1.2\% | 1 | 40 | 100.0\% | 2.8\% | 1 | 36 | 100.0\% |
| Brand A Ripple $5 \mathrm{OZ} 00000000-91132$ | 2 | 6.5\% | 5.9\% | 2 | 34 | 81.0\% | 16.9\% | 2 | 112 | 88.9\% | 6.1\% | 2 | 33 | 100.0\% | 0.9\% | 2 | 40 | 100.0\% | 2.2\% | 2 | 36 | 100.0\% |
| Brand A Regular 2 Oz 00-00000-91184 | 3 | 6.1\% | ®.1\% | 3 | 25 | 59.5\% | 115.0\% | 3 | 79 | 62.7\% | 3.8\% | 3 | 26 | 78.8\% | $0.5 \%$ | 8 | 5 | 12.5\% | 1.2\% | 6 | 17 | 47.2\% |
| Brand A BBQ 5 OZ 00-00000-91139 | 4 | 4.5\% | 3.8\% | 8 | 30 | 71.4\% | 19.9\% | 4 | 105 | 83.3\% | 3.6\% | 5 | 32 | 97.0\% | 9.0\% | 4 | 39 | 97.5\% | 2.0\% | 4 | 36 | 100.0\% |
| Brand A Corn 5 OZ 00-00000-91116 | 5 | 4.2\% | B.9\% | 4 | 35 | 83.3\% | 13.0\% | 5 | 107 | 84.9\% | ¢0.4\% | 4 | 33 | 100.0\% | 0.9\% | 6 | 40 | 100.0\% | 2.1\% | 5 | 36 | 100.0\% |
| Brand A Sour Cream $2 \mathrm{Oz} 00-00000-91183$ | 6 | 2.6\% | 8.8\% | 6 | 23 | 54.8\% | 14.8.8\% | ${ }^{\circ}$ | 70 | 55.6\% | 3, $3 \%$ | 12 | 23 | 69.7\% | 0.5\% | 32 | 3 | 7.5\% | 1.3\% | 21 | 13 | 36.1\% |
| Brand A Ripple $2 \mathrm{Oz} 00-00000-91189$ | 7 | 2.6\% | 7.8\% | 5 | 24 | 57.1\% | 13.4\% | 10 | 67 | 53.2\% | 2.3\% | 23 | 17 | 51.5\% | 1.2\% | 11 | 4 | 10.0\% | 1.0\% | 28 | 11 | 30.6\% |
| Brand A Cheddar 5 OZ 00-00000-91130 | 8 | 2.5\% | 4.7\% | 10 | 26 | 61.9\% | 19,.8\% | 7 | 87 | 69.0\% | 4.5\% | 10 | 29 | 87.9\% | 2.3\% | 3 | 37 | 92.5\% | 2.8\% | 7 | 30 | 83.3\% |
| Brand A Salt \& Vinegar 50 OZ 00-00000-91133 |  | 2.4\% | 5.8\% | 9 | 34 | 81.0\% | $14.80 \%$ | 8 | 102 | 81.0\% | \&.1\% | 13 | 32 | 97.0\% | 1.1\% | 18 | 39 | 97.5\% | 2.2\% | 13 | 33 | 91.7\% |
| Brand A Kettle 5 OZ 00-00000-91120 | 10 | 2.3\% | 6.7\% | 14 | 24 | 57.1\% | 14.04\% | 11 | 81 | 64.3\% | 3.8\% | 20 | 27 | 81.8\% | 9.9\%\% | 7 | 33 | 82.5\% | 2.8\% | 8 | 28 | 77.8\% |
| Brand A Lime 5 OZ 00-00000-91124 | 11 | 2.3\% | ${ }^{6.8 \%}$ | 13 | 34 | 81.0\% | 115.4\% | 9 | 106 | 84.1\% | 4.8\%\% | 11 | 32 | 97.0\% | 1.2\% | 14 | 40 | 100.0\% | 2.5\% | 10 | 35 | 97.2\% |
| Brand A Mutitigrain 5 OZ 00-00000-91125 | 12 | 2.1\% | 5.3\% | 12 | 34 | 81.0\% | 13.7\% | 13 | 89 | 70.6\% | 4.8\%\% | 14 | 30 | 90.9\% | 9.3\% | 17 | 38 | 95.0\% | 2,5\% | 12 | 35 | 97.2\% |
| Brand A Onion $5 \mathrm{OZ} 00-00000-91119$ | 13 | 2.0\% | 7.9\% | 7 | 19 | 45.2\% | 9.9\% | 20 | 47 | 37.3\% | 6.5\% | 16 | 24 | 72.7\% | 1.1\% | 21 | 25 | 62.5\% | 5.8\% | 3 | 27 | 75.0\% |
| Brand A Y lang liif 5 OZ 00-00000-91143 | 14 | 1.8\% | 5.9\% | 16 | 27 | 64.3\% | 114.5\% | 15 | 80 | 63.5\% | 5.0\%\% | 17 | 30 | 90.9\% | 7.8\% | 12 | 33 | 82.5\% | 3.2\% | 9 | 29 | 80.6\% |
| Brand A Honey Bud 5 OZ 00-00000-91114 | 15 | 1.8\% | 6.8\% | 11 | 31 | 73.8\% | 13.8\% | 14 | 98 | 77.8\% | 3.2\% | 24 | 27 | 81.8\% | 1.3\% | 22 | 36 | 90.0\% | 2.8\% | 19 | 31 | 86.1\% |
| Brand A BBQ Oil 2 Oz 00-00000-91192 | 16 | 1.7\% | 4.8\% | 20 | 11 | 26.2\% | 17.8\% | 12 | 54 | 42.9\% | 2.9\%\% | 29 | 12 | 36.4\% | 0.3\% | 30 | 3 | 7.5\% | 0.8\% | 42 | 6 | 16.7\% |
| Brand A Popcorn 5 OZ 00-00000-91159 | 17 | 1.6\% | 5.2\% | 19 | 24 | 57.1\% | 115.1\% | 16 | 89 | 70.6\% | 5.6\%\% | 18 | 31 | 93.9\% | 1.4\% | 20 | 37 | 92.5\% | 8.2\% | 14 | 32 | 88.9\% |
| Brand A Pretzel Abs in Ripple 5 OZ 00-00000-91227 | 18 | 1.6\% | B.8\% | 15 | 24 | 57.1\% | 13.7\% | 19 | 59 | 46.8\% | 7.3\% | 8 | 30 | 90.9\% | 9.9\% | 9 | 35 | 87.5\% | 2.8\% | 17 | 21 | 58.3\% |
| Brand A Pepper Swt 5 OZ 00-00000-91129 | 19 | 1.5\% | 6.7\% | 25 | 35 | 83.3\% | 13.1\% | 17 | 95 | 75.4\% | 8.1\% | 6 | 32 | 97.0\% | 2.0\% | 13 | 39 | 97.5\% | 2.2\% | 22 | 35 | 97.2\% |
| Brand A Almond BF 5 OZ 00-00000-91105 | 20 | 1.3\% | E.6\% | 22 | 21 | 50.0\% | 19,6\% | 18 | 59 | 46.8\% | 6.0\% | 15 | 29 | 87.9\% | 0.7\% | 42 | 33 | 82.5\% | 4.2\% | 11 | 30 | 83.3\% |
| Brand A Ripple 502 O 00-00000-91228 | 21 | 1.2\% | 5.6\% | 26 | 21 | 50.0\% | 13.8\% | 22 | 52 | 41.3\% | 9.8\% | 9 | 31 | 93.9\% | 2.4\% | 15 | 28 | 70.0\% | 2.8\% | 27 | 17 | 47.2\% |
| Brand A Ripple 5 OZ 00-00000-91225 | 22 | 1.2\% | 8.7\% | 21 | 19 | 45.2\% | 12.4\% | 24 | 55 | 43.7\% | 7.0\% | 21 | 30 | 90.9\% | 8.8\% | 5 | 33 | 82.5\% | 0.8\% | 48 | 7 | 19.4\% |
| Brand A Org Maze . 33 Oz 00-00000-90101 | 23 | 1.1\% | 8.1\% | 17 | 25 | 59.5\% | 11.0\% | 29 | 42 | 33.3\% | 2.5\% | 42 | 10 | 30.3\% | $0.4 \%$ | 56 | 1 | 2.5\% | 8.2\% | 20 | 19 | 52.8\% |
| Brand A Jalepeno In Ripple 5 OZ 00-00000-91231 | 24 | 1.0\% | 5.1\% | 30 | 16 | 38.1\% | 10.4\% | 31 | 39 | 31.0\% | 19.8.8\% | 7 | 29 | 87.9\% | 2.9\% | 10 | 21 | 52.5\% | 1.6\% | 39 | 8 | 22.2\% |
| Brand A Cinnamon 5 OZ 00-00000-91113 | 25 | 1.0\% | 7.0\% | 24 | 24 | 57.1\% | 115.1\% | 23 | 69 | 54.8\% | 2.8\% | 26 | 28 | 84.8\% | 1.7\% | 26 | 26 | 65.0\% | 8.0\% | 24 | 20 | 55.6\% |
| Brand A Tobasco 5 OZ 00-00000-91112 | 26 | 1.0\% | 6.9\%\% | 36 | 24 | 57.1\% | 17.3\% | 21 | 81 | 64.3\% | 3.8\% | 35 | 26 | 78.8\% | 7.6\% | 29 | 7 | 17.5\% | 9.5\% | 31 | 32 | 88.9\% |
| Brand A Regular 13 OZ | 27 | 0.9\% | E.8\% | 29 | 8 | 19.0\% | 116.5\% | 25 | 30 | 23.8\% | 6.1\% | 25 | 13 | 39.4\% | 2.8\% | 19 | 2 | 5.0\% | 5.2\% | 15 | 11 | 30.6\% |
| Brand A Lavendr Hrvst 5 OZ 00-00000-88620 | 28 | 0.8\% | 10.6\% | 18 | 12 | 28.6\% | 13.3\% | 30 | 20 | 15.9\% | 10.2\% | 19 | 22 | 66.7\% | 2.3\% | 24 | 5 | 12.5\% | 0.9\% | 54 | 3 | 8.3\% |
| Brand A Sage 5 OZ 00-00000-91135 | 29 | 0.8\% | 8.2\% | 35 | 26 | 61.9\% | 11,0.0\% | 28 | 67 | 53.2\% | 2.8\%\% | 31 | 27 | 81.8\% | 0.8\% | 48 | 29 | 72.5\% | 8.8\% | 26 | 28 | 77.8\% |
| Brand A Lime Sour Cream 5 OZ 00-00000-91285 | 30 | 0.8\% | 3.3\% | 53 | 16 | 38.1\% | 17.6\% | 27 | 61 | 48.4\% | 2.8\% | 49 | 16 | 48.5\% | 4.9\% | 28 | 4 | 10.0\% | 2.8\% | 32 | 18 | 50.0\% |
| Brand A Regular Og. 25 Oz 00-00000-90801 | 31 | 0.7\% | 10.2\% | 23 | 19 | 45.2\% | 19.3\% | 26 | 31 | 24.6\% | 0.5\% | 78 | 1 | 3.0\% | 0.0\% |  |  |  | 1.8\% | 43 | 10 | 27.8\% |
| Brand A Apple 5 OZ 00-00000-91109 | 32 | 0.7\% | 8.7\% | 44 | 9 | 21.4\% | 128.8\% | 35 | 24 | 19.0\% | 6,9\%\% | 39 | 10 | 30.3\% | 9.5\% | 38 | 22 | 55.0\% | 6.9\% | 18 | 17 | 47.2\% |
| Brand A Corn 50 OZ | 33 | 0.7\% | 5.5\% | 41 | 24 | 57.1\% | 16.3\% | 33 | 68 | 54.0\% | 6.8\% | 37 | 27 | 81.8\% | 1.5\% | 40 | 33 | 82.5\% | 3.8\% | 30 | 29 | 80.6\% |
| Brand E Maze 3.4 Oz | 34 | 0.6\% | 8.8\% | 27 | 19 | 45.2\% | 10.8\% | 45 | 29 | 23.0\% | 5.9\% | 36 | 18 | 54.5\% | 2.8\% | 27 | 20 | 50.0\% | 7.2\% | 16 | 26 | 72.2\% |
| Brand A Cedarwood 5 OZ 00-00000-91108 | 35 | 0.6\% | ®.5\% | 38 | 25 | 59.5\% | 17.2\% | 32 | 77 | 61.1\% | ${ }^{3} .6$ | 48 | 21 | 63.6\% | 1.1\% | 49 | 6 | 15.0\% | 1.8\%/ | 46 | 25 | 69.4\% |
| Brand A Org Ripple Maze .33 Oz 00-00000-90103 | 36 | 0.6\% | 9.0\% | 31 | 23 | 54.8\% | 18.1\% | 46 | 35 | 27.8\% | 2.8\% | 58 | , | 24.2\% | 0.0\% |  |  |  | 3.8\% | 36 | 18 | 50.0\% |
| Brand A Ripple 5 OZ 00-00000-91229 | 37 | 0.5\% | E.5\% | 48 | 12 | 28.6\% | $10.3 \%$ | 53 | 24 | 19.0\% | 5. ${ }^{\text {2\%\% }}$ | 40 | 18 | 54.5\% | 2.1\% | 36 | 27 | 67.5\% | 1.7\% | 49 | 8 | 22.2\% |
| Brand A Juniper Bry 5 OZ 00-00000-91122 | 38 | 0.5\% | 8.8\% | 32 | 16 | 38.1\% | 13.0\% | 43 | 33 | 26.2\% | 3. $2.2 \%$ | 52 | 11 | 33.3\% | 2. ${ }^{\text {\% \% }}$ \% | 33 | 4 | 10.0\% | 5.4\% | 25 | 19 | 52.8\% |
| Brand A Org Sour Cream . 33 Oz 00-00000-90102 | 39 | 0.5\% | 10.17 | 28 | 27 | 64.3\% | 10.7\% | 50 | 38 | 30.2\% | 2.5\% | 60 | 6 | 18.2\% | 0.1\% | 74 | 1 | 2.5\% | 3.6\% | 34 | 20 | 55.6\% |
| Brand A Chill Pill EssntI Solutns 05 OZ O0-00000-88118 | 40 | 0.5\% | 6.0\% | 57 | 9 | 21.4\% | 73.9\% | 44 | 33 | 26.2\% | 9.3\% | 27 | 24 | 72.7\% | 2.5\% | 31 | 6 | 15.0\% | 1.7\% | 50 | 8 | 22.2\% |
| Brand A Pretzel Otto In Ripple $50 \mathrm{OZ} 00-00000-91226$ | 41 | 0.5\% | 8.3\% | 33 | 14 | 33.3\% | 133.5\% | 42 | 28 | 22.2\% | 11.5\% | 22 | 28 | 84.8\% | 3.5\% | 23 | 22 | 55.0\% | 0.0\% |  |  |  |
| Brand A Pretzelwood 50 OZ 00-00000-91134 | 42 | 0.5\% | 8.7\% | 50 | 17 | 40.5\% | 18.1\% | 34 | 55 | 43.7\% | 3.7\% | 50 | 16 | 48.5\% | 0.8\% | 57 | 3 | 7.5\% | 6.8\% | 29 | 20 | 55.6\% |
| Brand A Thyme Red 5 OZ 00-00000-91140 | 43 | 0.5\% | 7.5\% | 39 | 15 | 35.7\% | 119.1\% | 36 | 39 | 31.0\% | 7.2\%/ | 34 | 21 | 63.6\% | 1.1\% | 51 | 4 | 10.0\% | 2.5\% | 37 | 16 | 44.4\% |
| Brand A Mellow Mix $050 \mathrm{OZ} 00-00000-88113$ | 44 | 0.5\% | 3.2\% | 63 | 10 | 23.8\% | 14.8\% | 39 | 39 | 31.0\% | 7.3\% | 30 | 24 | 72.7\% | 2.1\% | 37 | 30 | 75.0\% | 1.9\% | 47 | 8 | 22.2\% |
| Brand A Org BBQ Maze .33 Oz 00-00000-90104 | 45 | 0.5\% | 8.2\% | 37 | 23 | 54.8\% | $10.8 \%$ | 55 | 32 | 25.4\% | 1. 1.5 | 67 | 8 | 24.2\% | 0.1\% | 73 | 1 | 2.5\% | 8.2\% | 41 | 16 | 44.4\% |
| Brand A Tangerine 50 OZ 00-00000-91138 | 46 | 0.5\% | 8.3\% | 56 | 24 | 57.1\% | 17.6\% | 37 | 60 | 47.6\% | 5.4.4\% | 45 | 20 | 60.6\% | 0.9\% | 58 | 4 | 10.0\% | 3.6\% | 40 | 27 | 75.0\% |
| Brand A Red 05 OZ 00-00000-88112 | 47 | 0.5\% | 5.0\%\% | 54 | 10 | 23.8\% | 12..8\% | 52 | 33 | 26.2\% | あ.1\% | 33 | 22 | 66.7\% | 2.7\% | 34 | 29 | 72.5\% | 1.8\% | 56 | 6 | 16.7\% |
| Brand A Lime 5 OZ 00-00000-91126 | 48 | 0.5\% | 3.9\% | 60 | 13 | 31.0\% | 16.0\% | 41 | 51 | 40.5\% | 1.3\% | 72 | 5 | 15.2\% | 1.0\% | 53 | 5 | 12.5\% | 0.9\% | 69 | 5 | 13.9\% |
| Brand A SpearBlue Cheese 50z 00-00000-91137 | 49 | 0.4\% | 8.7\% | 49 | 21 | 50.0\% | 17.9\% | 38 | 60 | 47.6\% | 2.3\% | 56 | 17 | 51.5\% | 0.5\% | 59 | 3 | 7.5\% | 『.5\% | 38 | 26 | 72.2\% |

The top selling items should be available in every store. The top row identifies the total number of stores where Brand A is sold. In a perfect world, you should see that same number on all of the top selling items listed above. Some stores have no Brand A sales, this is another opportunity. This chart tells me that you are trading sales between the top selling items and poor performers. To fix that I have a plan:

There are 103.5 ounce Brand A items selling in the TTL US. The racks hold 13 items. Racks should be set up so that they are consistent across the country. Tray distribution should be geared toward certain strategic objectives like pricing, promotion, turf protection, etc. For example:

| Category Strategies | Strategy Characteristics | Strategy Focus |
| :--- | :--- | :--- |$|$| Traffic Building | High Share, Frequently <br> Purchased, High \% of Sales | Draw consumer traffic to the store <br> and/or into the aisle. |
| :--- | :--- | :--- |
| Transaction Building | Higher Ring-up, Impulse <br> Purchase | Increase the size of the average <br> category transaction |
| Profit Generating | Higher Gross Margin, Higher <br> Turns | Ability of the category to to generate <br> profits. |
| Cash Generating | Higher Turns, Frequently <br> Purchased | Ability of the category to generate <br> cash flow. |
| Excitement Creating | Impulse, Lifestyle-Oriented, <br> Seasonal | To communicate a sense of urgency <br> or opportunity to the consumer. |
| Turf Defending | Used by Retailers to Draw <br> Traditional Customer | To aggressively position the category <br> to appeal to the consumer in <br> comparison with the competition. |
| Image Creating | Frequently Purchased, Highly <br> Promoted, Impulse, Unique, <br> Seasonal | To communicate an image to the <br> consumer in one of the following <br> areas: price, service, quality, or <br> assortment. |


| SCORECARD OBJECTIVE | IMPLIED STRATEGY |
| :--- | :--- |
| Grow Market Share | Turf Protecting <br> Traffic Building |
| Increase Sales | Turf Protecting <br> Traffic Building |
| Improve Gross Margin | Transaction Building <br> Profit Generating |
| Increase Return on Investment | Cash Generating <br> Supply Side improvements |

## Gain Customer Satisfaction

## Excitement Creation Image Enhancement

The number of racks in distribution is dictated by the amount of shelf space available. If the smallest store can accommodate only two racks than only the top selling items should be in those racks. The second level might be four racks, six racks, eight racks, etc. The first two racks then would be the turf defenders. The second two racks might be geared toward one of the other strategies.

## Example 1:

| Tray | Current 24 Weeks | Total US |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Flavor | Current Dollars | \$\% Chg |
| 1 | BRAND A Lavender . 50 Oz 00-00000-00000 | LAVENDER | \$933,713 | 10.4\% |
| 1 | BRAND A Peppermint . $50 \mathrm{z} 00-00000-00000$ | PEPPERMINT | \$388,375 | 18.1\% |
| 1 | BRAND A Eucalyptyus Glob . 5 Oz 00-00000-00000 | EUCALYPTUS | \$319,887 | 12.1\% |
| 1 | BRAND A Tea Tree . 5 Oz 00-00000-00000 | TEA TREE | \$248,262 | 6.1\% |
| 1 | BRAND A Patchoull 5 Oz 00-00000-00000 | PATCHOUL | \$156,018 | 7.9\% |
| 1 | BRAND A Rosemary . 5 0z 00-00000-00000 | ROSEMARY | \$147,586 | 14.1\% |
| 1 | BRAND A Lemon 5 Oz 00-00000-00000 | LEMON | \$124,589 | 15.5\% |
| 1 | BRAND A Frankincense . $50 \mathrm{Oz} 00-00000-00000$ | FRANKINCENSE | \$121,564 | 8.5\% |
| 1 | BRAND A Geranium . 5 Oz 00-00000-00000 | GERANIUM | \$116,612 | 11.4\% |
| 1 | BRAND A Clove Bud . 5 Oz 00-00000-00000 | CLOVE | \$112,508 | 12.8\% |
| 1 | BRAND A Y Yang liii . $50 \mathrm{Oz} 00-00000-00000$ | YLANG YLANG | \$110,435 | 7.7\% |
| 1 | BRAND A Lemongrass . $50 \mathrm{z} 00-00000-00000$ | LEMONGRASS | \$105,944 | 15.5\% |
| 1 | BRAND A Rose Abs In Jojoba . 5 Oz 00-00000-00000 | ROSE | \$101,206 | 4.8\% |
| 2 | BRAND A Grapefruit . $50 \mathrm{Oz} 00-00000-00000$ | GRAPEFRUIT | \$95,404 | (5.7\%) |
| 2 | BRAND A Orange Swt . $50 \mathrm{Oz} 00-00000-00000$ | ORANGE | \$89,304 | 12.2\% |
| 2 | BRAND A Bergamot BF . 5 Oz 00-00000-00000 | BERGAMOT | \$84,851 | 10.1\% |
| 2 | BRAND A Jasmine Abs In Jojoba . 5 Oz 00-00000-00000 | JASMINE | \$72,706 | 1.0\% |
| 2 | BRAND A Sndiwd In Jojoba . 5 Oz 00-00000-00000 | SANDALWOOD | \$70,930 | 6.9\% |
| 2 | BRAND A Vanilla in Jojoba .5 Oz 00-00000-00000 | VANILLA | S68,479 | 0.1\% |
| 2 | BRAND A Sandalwood . $50 \mathrm{Oz} 00-00000-00000$ | SANDALWOOD | \$67,648 | (15.6\%) |
| 2 | BRAND A Clary Sage . 5 Oz 00-00000-00000 | CLARY SAGE | S66,255 | 6.0\% |
| 2 | BRAND A Cinnamon Leaf . 50 z 00-00000-00000 | CINNAMON | \$54,656 | 13.9\% |
| 2 | BRAND A Sage . 5 Oz 00-00000-00000 | SAGE | \$53,630 | 8.9\% |
| 2 | BRAND A Myrri . 5 Oz 00-00000-00000 | MYRRH | \$50,898 | 14.0\% |
| 2 | BRAND A Lavendr Hrvst . $50 \mathrm{Oz} 00-00000-00000$ | LAVENDER | \$46,524 | 18.6\% |
| 2 | BRAND A Chilli 0.5 Oz 00-00000-00000 | BLEND - MILD | \$39,916 | 0.6\% |

This slots items in the first two racks based solely on sales in TTL US. It does not look at sales increases or declines.

## Example 2:

| Tray | Current 24 Weeks | Flavor | Total US - |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | Current Dollars | \$\% Chg |
| 1 | BRAND A Lavender . 5 Oz 00-00000-00000 | LAVENDER | \$933,713 | 10.4\% |
| 1 | BRAND A Lavendr Hrvst . 5 Oz 00-00000-00000 | LAVENDER | \$46,524 | 18.6\% |
| 1 | BRAND A Lavender . 5 Oz 00-00000-00000 | LAVENDER | \$12,584 | 51.3\% |
| 1 | BRAND A Peppermint . 5 Oz 00-00000-00000 | PEPPERMINT | \$388,375 | 18.1\% |
| 1 | BRAND A Peppermint . 5 Oz 00-00000-00000 | PEPPERMINT | \$5,399 | 110.9\% |
| 1 | BRAND A Pk . 5 Oz (2 Pk) 00-00000-00000 | PEPPERMINT | \$5,189 | 36.7\% |
| 1 | BRAND A . 5 Oz 00-00000-00000 | EUCALYPTUS | \$319,887 | 12.1\% |
| 1 | BRAND A Bonus Pk . 5 Oz (2 Pk) 00-00000-00000 | EUCALYPTUS | \$7,774 | 1.0\% |
| 1 | BRAND A Tea Tree .5 Oz 00-00000-00000 | TEA TREE | \$248,262 | 6.1\% |
| 1 | BRAND A Rosemary . 5 Oz 00-00000-00000 | ROSEMARY | \$147,586 | 14.1\% |
| 1 | BRAND A Patchouli . 5 Oz 00-00000-00000 | PATCHOUL | \$156,018 | 7.9\% |
| 1 | BRAND A Lemon Eucalyptus . 5 Oz. 00-00000-00000 | BLEND - MILD | \$29,270 | 13.2\% |
| 1 | BRAND A 0.5 Oz 00-00000-00000 | BLEND - MILD | \$22,950 | 30.1\% |
| 2 | BRAND A 0.5 Oz 00-00000-00000 | BLEND - MILD | \$15,532 | 2.5\% |
| 2 | BRAND A Heartsong . $5 \mathrm{Oz} 00-00000-00000$ | BLEND - MILD | \$7,520 | 5.6\% |
| 2 | BRAND A Meditat . 5 Oz 00-00000-00000 | BLEND - MILD | \$1,363 | 45.8\% |
| 2 | BRAND A Lemon .5 Oz 00-00000-00000 | LEMON | \$124,589 | 15.5\% |
| 2 | BRAND A Clove Bud . 5 Oz 00-00000-00000 | CLOVE | \$112,508 | 12.8\% |
| 2 | BRAND A Rose Abs In Jojoba .5 Oz 00-00000-00000 | ROSE | \$101,206 | 4.8\% |
| 2 | BRAND A Rose Otto In Jojoba $.50 \mathrm{Oz} 00-00000-00000$ | ROSE | \$36,318 | 4.4\% |
| 2 | BRAND A Frankincense . 5 Oz 00-00000-00000 | FRANKINCENSE | \$121,564 | 8.5\% |
| 2 | BRAND A Frankincense . 5 Oz 00-00000-00000 | FRANKINCENSE | \$27,890 | (5.6\%) |
| 2 | BRAND A Chilli 0.5 Oz 00-00000-00000 | BLEND - SPICY | \$39,916 | 0.6\% |
| 2 | BRAND A 0.5 Oz 00-00000-00000 | BLEND - SPICY | \$36,654 | 1.6\% |
| 2 | BRAND A 0.5 Oz 00-00000-00000 | BLEND - SPICY | \$24,851 | (1.0\%) |
| 2 | BRAND A $0.5 \mathrm{Oz} \mathrm{00-00000-00000}$ | BLEND - SPICY | \$23,002 | 7.0\% |

This slots items in the first two racks based on both top sales and top selling Flavors. The slower moving items and the items with large declines have been moved down in the list.

You might also base tray distribution on Flavors - one of each flavor.


A better strategy would focus on the key drives that Brand A wants to focus on - like flavor, etc.
KPI (Key Performance Indicators) are a way to achieve these objectives.
There is a lot more to be considered, like the consumer piece, before creating actionable KPl's.
Based on the above, my recommendations would be:

1) Take a leadership role in the category. Show the retailer community that you have a plan to drive sales, increase turns, manage inventory, and increase traffic
a. Encourage retailers to discontinue strange sized items with small sales
2) Consider developing a $2 o z$ line to compete with Brand $B$
a. Select about 20 flavors for this line - only the best sellers
b. Price them so that they are competitive - perhaps at a $5 \%$ higher price. A price that suggests that your offering is still the premium product.
c. Develop a promotional strategy that discounts the line to match Brand B pricing several times a year. The goal is to take the Brand B buyer out of the market and convert them
to Brand A. The 2 oz line would represent your most aggressive strategies. It will cannibalize your . 5 oz line but you should be able to minimize the effect if managed properly. Also, don't place the 100\% organic seal you spoke of during your sales meeting on the 2 oz bag - use it to differentiate your .5 ounce line first.
3) Develop mandatory . 50 tray schematics and change the racks in each store
a. $100 \%$ ACV distribution for top selling items in first two racks will increase sales:
\% Chg 52 weeks

| i. Retailer A | $54.7 \%$ | $\$ 10,907$ |
| ---: | :--- | :--- |
| ii. Retailer B | $65.7 \%$ | $\$ 489,810$ |
| iii. Retailer C | $82.3 \%$ | $\$ 63,839$ |
| iv. Retailer D | $73.6 \%$ | $\$ 317,230$ |
| v. Retailer E | $66.9 \%$ | $\$ 76,020$ |
| Total | $86.7 \%$ | $\$ 957,806$ |

Assumes no discontinued items in any store.
4) Develop a set of KPl's that address the following
a. Distribution
i. "C" size stores must have 2 racks and all 2 oz items
ii. "B" size stores must have 4 racks and all 2 oz items
iii. "A" size stores must have 6 racks and all 20 items
b. Pricing
i. . 5 oz must be priced ... compared to Brand B .....
ii. 2oz must be priced 5\% higher than Brand B (price per ounce)
c. Promotion
i. . $50 z \ldots$ must be promoted ....
ii. $20 z \ldots$ must be promoted ....
d. Inventory Management
5) Develop a branded line of sack lunch packaging to increase consumer acceptance and trial
a. Use the newly found shelf space, from removing the strange sizes, to merchandise these items.
b. Offer assortments of top selling flavors in consumer friendly bonus packs
C. All should be branded Brand A
d. All should offer the retailer high margins
e. Tie new line into promotions with your products
f. Offer coupons to drive excitement (\$1 off with purchase, etc)
6) Create an incentive program that follows your new strategy - also include broker
a. KPI 1 - 100\% ACV objective
i. 2 racks in every store with live data, etc
b. KPI 2 -????
i. Additional racks $\qquad$
7) Create a comprehensive marketing strategy complete with scorecarding for both internal and external use.

Note: This presentation has been modified to mask brands, categories, items

